### **Human Services Board Agenda - Jefferson County** Jefferson County Courthouse, 311 S Center Ave, Room 205 Jefferson, WI 53549

Date: Tuesday, November 9, 2021 Time: 8:30 a.m.

**Topic:** Human Services Board Meeting

Join Zoom Meeting

https://zoom.us/j/94280034464?pwd=dkZGanZ1TFNTV1M0QlhpVGpzS2JnZz09

Meeting ID: 942 8003 4464

Passcode: 750434

+13126266799 US (Chicago)

**Committee Members:** Jones, Dick (Chair)

Kutz, Russell (Vice Chair) Racanelli, Gino (Secretary)

Sira Nsibirwa

1. Call to Order

- **2.** Roll Call (Establish a Quorum)
- 3. Certification of Compliance with the Open Meetings Law
- 4. Approval of the November 9, 2021 Agenda
- 5. Public Comment (Members of the public who wish to address the Board on specific agenda items must register their request at this time.)

Wineke, Michael

Lund, Kirk

Mirk, Alice

- 6. Approval of October 12, 2021, Board Minutes
- **7.** Communications
- 8. Review of the September 2021 Financial Statement
- 9. Discuss and Approve October 2021 Vouchers
- 10. Division Updates: Economic Support, Aging & Disability Resource Center, Child and Family, Behavioral Health, and Administration
- 11. Discussion and Possible Action on New 2021 Professional Service Contracts (Inpatient Services, Child Alt Care, and APNP)
- 12. Discussion and Possible Action on New 2022 Professional Service Contracts (APNP)
- **13.** Nutrition Program Presentation
- 14. Discussion and Possible Action on Re-opening Nutrition Sites
- **15.** Discussion and Possible Action to appoint Carol O'Neil to the ADRC Advisory Committee.
- 16. Discussion and Possible Actions to reappoint Barbara Schmitt to the Nutrition Council
- **17.** Director's Report
- **18.** Adjourn

#### **Next Scheduled Meetings:**

Tuesday, December 14, 2021, at 8:30 a.m. Tuesday, January 11, 2022, at 8:30 a.m.

A Quorum of any Jefferson County Committee, Board, Commission, or other body, including the Jefferson County Board of Supervisors, may be present at this meeting.

Special Needs Request - Individuals requiring special accommodations for attendance at the meeting should contact the County Administrator 24 hours before the meeting at 920-674-7101 so appropriate arrangements can be made.

#### **JEFFERSON COUNTY HUMAN SERVICES**

### Board Minutes October 12, 2021

**Board Members Present in Person:** Richard Jones, Russel Kutz, and Michael Wineke

**Board Members Present via Zoom:** Gino Racanelli, Kirk Lund, and Alice Mirk

Absent: Sira Nsibirwa

<u>Others Present:</u> Director Kathi Cauley; Deputy Director Brent Ruehlow; Administrative Services Division Manager Brian Bellford; Economic Support Manager Jessica Schultze; Aging & Disability Resource Division Manager ReBecca Schmidt; Office Manager Kelly Witucki; and County Administrator Ben Wehmeier.

#### 1. CALL TO ORDER

Mr. Jones called the meeting to order at 8:30 a.m.

#### 2. ROLL CALL/ESTABLISHMENT OF QUORUM

Nsibirwa Absent/Quorum was established.

#### 3. CERTIFICATION OF COMPLIANCE WITH THE OPEN MEETINGS LAW

Ms. Cauley certified that we are in compliance.

#### 4. REVIEW OF THE OCTOBER 12, 2021 AGENDA

#### 5. PUBLIC COMMENTS

No Comments

#### 6. APPROVAL OF THE SEPTEMBER 14, 2021 BOARD MINUTES

Mr. Wineke made a motion to approve the September 14, 2021 board minutes.

Mr. Lund seconded.

Motion passed unanimously.

#### 7. COMMUNICATIONS

No communications

### 8. REVIEW OF AUGUST 2021 FINANCIAL STATEMENT

Mr. Bellford reviewed the August 2021 financial statement (attached) and reported that there is a projected positive year-end fund balance of \$1,870,285. This balance includes \$650,000 from our reserve carryover but excludes any prepaid adjustments, leaving \$1,220,285 in unreserved fund balance.

#### 9. REVIEW AND APPROVE SEPTEMBER 2021 VOUCHERS

Mr. Bellford reviewed the summary sheet of vouchers totaling \$685,731.62 (attached).

Mr. Kutz made a motion to approve the September 2021 vouchers totaling \$685,731.62.

Ms. Mirk seconded.

Motion passed unanimously.

## 10. DIVISION UPDATES: ADMINISTRATION, ECONOMIC SUPPORT, AGING & DISABILITY RESOURCE CENTER, CHILD & FAMILY, AND BEHAVIORAL HEALTH

#### **Administration:**

Mr. Bellford reported on the following items:

- Capital projects:
  - The water main project should be finishing up this week. This project originally was coming out of the budget, but now will be coming out of the ARPA funding.
  - Parking lot and Annex Road expansion will starting next week and will be adding 20-25 new parking stalls. The Highway Department will be completing the work.

- We are currently working on improvements and repairs for the triplexes along with the home located across from the courthouse.
- Currently, the home located on Dodge Street as well as the 7 units are fully occupied.
- Mr. Wehmeier mentioned that we started the National Guard testing site again at Human Services and wanted to thank Brian and Paul for their support with this.

#### **Economic Support:**

Ms. Schultze reported on the following items:

- Our **Key Outcome Indicators** are being met and are as follows:
  - The Consortium Call Center must answer calls timely within 95% of the time. The Call Center was 98.06%. We had 9,793 calls. The consortium answered 9,603 of those calls.
     Pre-pandemic, we were at about 12,000 or 13,000 calls per month.
- For individuals who are currently receiving Badgercare benefits will be continued through 2021, but in 2022 we anticipate that if the public health emergency ends, they plan to have the healthcare coverage ending at renewal time.
- Foodshare is starting to return to normal practices and holding interviews again.
- In November the Call Center will start using a new program, called Genesys. They are currently using Call Center Anywhere.

#### ADRC:

Ms. Schmidt reported on the following items:

- Key Outcome Indicators are all being met.
- The ADRC documented 657 calls in September.
- The distribution of Senior Farmer's Market vouchers has ended as of 9/30. This year we only distributed 123 vouchers out of a total of 228.
- One of our KOl's for the ADRC is to provide one or more community outreach events focused on the Latino population. On October 2<sup>nd</sup>, Karla Nava (DBS/EBS) and Heather Janes (DCS) set up an ADRC tent and handed out several resources.
- The Nutrition Program served almost 3600 meals in September and is looking at reopenings congregate meal sites in at least 2 locations before the end of the year.

#### **Child & Family Resources:**

Mr. Ruehlow reported on the following items:

- **Key Outcome Indicators** for all teams are being met
- For about a year our Busy Bees Preschool was closed to in-person learning. We are now on week four of being reopened and back to normal with in-person learning.
  - On the first day of reopening, we had a surprise visit from our state reviewer. The Onsite visit went very well.
- Currently, we have 39 youth who are in placement in Child Protective Services, compared to January 2011 when we had 110. In our Youth Justice Department, we currently have 14 youth in care
- We continue to educate our partners on the Families First Preservation Act (FFPSA) that is upon us.
   This is the single largest and most significant change to the Child Welfare system in my career as it relates to funding and philosophy. Child Welfare and the Courts Conference was held last month and Judge Brantmeier, our Juvenile Judge, along with Whitney DeVoe and Yelena Zarwell from Corp Counsel, were in attendance with our CW leadership team as we examined our practice together and learned of changes in CW.
- We are currently re-submitting our IV-E legal contracts to DCF for renewal for calendar year 2022.

#### **Behavioral Health:**

Ms. Cauley reported on the following items:

• **Key Outcome Indicators** for all teams are being met

- o Through September we've had 12,368 emergency contacts, compared to 12,965 in 2020.
- o Increase in suicide calls. We have had 190 calls compared to 174 in 2020.
- We have assessed 395 individuals for emergency detentions for the year. Our diversion rate is 77%.
- We have new contracts with Miramont Behavioral Health in Middleton as well as additional hospitals in southeast Wisconsin. We are also currently pursuing a contract with a transportation provider for emergencies.
- We have applied for additional funding from DHS for assisting people with housing.
- Our CSP program has received a Bucket Approach grant to help consumers stop smoking. We have had several consumers successfully quit smoking. They were asked to create a video that went statewide for training purposes.

# 11. DISCUSSION AND POSSIBLE ACTION ON NEW 2021 PROFESSIONAL SERVICE CONTRACTS (CHILD ALTERNATE CARE, FOSTER CARE, REFLECTIVE SUPERVISION CONSULTING, AND INFANT, EARLY CHILDHOOD, MENTAL HEALTH CONSULTATION)

Ms. Cauley reported that we have five new service providers. (attached)

Mr. Jones made the motion to approve the contracts as listed.

Mr. Lund seconded.

Motion passed unanimously.

# 12. DISCUSSION AND POSSIBLE ACTION ON AUTHORIZING EXECUTION OF STATE HUMAN SERVICES 2022 CONTRACTS, CONSORTIUM AGREEMENTS, AND PROFESSIONAL SERVICE AND CARE PROVIDER CONTRACTS

Mr. Bellford and Ms. Cauley reported that this authorizes the execution of contracts, agreements, and provider contracts. This resolution will be on the County Board agenda in November. Mr. Bellford discussed the potential State contracts, and reviewed the process for provider contracts.

Mr. Kutz made a motion to approve the Human Services contracts for the 2022 budget as presented.

Mr. Wineke seconded

Motion passed unanimously.

#### 13. DISCUSSION AND REVIEW ON CRISIS INTERVENTION TRAINING

Ms. Propp from Jefferson County Human Services presented on the Crisis Intervention Training.

#### 14. DISCUSSION AND POSSIBLE ACTION ON 2022-2024 AGING PLAN

Ms. Schmidt reported that no one attended the Public Hearing nor were there any comments or questions submitted on the 2022-2024 Aging Plan.

Mr. Wineke made a motion to approve the 2022-2024 Aging Plan presented.

Mr. Racanelli seconded

Motion passed unanimously.

# 15. DISCUSSION AND POSSIBLE ACTIONS ON JEFFERSON COUNTY'S SPECIALIZED TRANSPORTATION ASSISTANCE PROGRAM (Wis.Stat. 85.21) APPLICATION

Ms. Schmidt reported that no one attended the Public Hearing nor were there any comments or questions submitted on the 2022 Application for the Wisconsin DOT funding of \$226,609. The application will have five projects, continuing with the two ongoing projects, the Driver/Volunteer Escort Program, the Senior Dining Program, and the three new projects — Day Trip, later weekday evenings and weekend hours, and Shopping Van service. Ms. Mirk made a motion to approve the Application for 85.21 Specialized Transportation

Assistance as presented.

Mr. Kutz seconded

Motion passed unanimously.

#### 16. DIRECTOR'S REPORT

Ms. Cauley reported on the following items:

- Currently working with WCHSA on the next state budget priorities.
- We are working to fill our vacant positions.
- We continue to have success with staff who are working remotely.

#### 17. ADJOURN

Mr. Racanelli made a motion to adjourn the meeting.

Mr. Lund seconded.

Motion passed unanimously.

Meeting adjourned at 10:21 a.m.

Minutes prepared by:

Kelly Witucki Office Manager Human Services

#### **NEXT BOARD MEETING**

Tuesday, November 9, 2021, at 8:30 a.m.
Jefferson County Courthouse County Board Room 205
311 S Center Ave, Jefferson, WI 53549

# Financial Statement Summary September, 2021

We are projecting a positive year-end fund balance of \$1,739,939. This balance includes \$650,000 from our reserve carryover, but excludes any prepaid adjustments, leaving \$1,089,939 in unreserved fund balance.

### **Summary of Variances:**

**Revenue:** Overall, revenues are projected to be favorable by \$130,457.

- CCS revenues are projected to be under budget by \$234,290. CCS salary and fringe expenses are projected to be underbudget by \$292,551. Because of unfilled positions, we are projecting less revenue from MA.
- WIMCR projections are \$412,500 at this point, which is a little more than half the budget.
- Revenue from the Congregate Sites for provided meals is \$150,811 under budget. This revenue
  is from both GWAAR and participant donations. The sites have been closed since March 2020,
  so no revenue is being claimed. We anticipate being able to use unspent Site revenue for Home
  Delivered Meals. As such, Delivered Meals revenue is projected to be over budget by \$113,385.
  Congregate Sites should be opened yet this year.
- CLTS revenue is projected to be over budget by \$635,516, which is consistent with our expenditures at this point.
- IM and W2 program revenue is projected to be over budget by \$174,056. We are projecting more IM revenue from the consortium, as well RMS, enhanced, and ARPA funding. This is due to increased expenditures in the program, as we have overlap with positions.

**Expenditures:** Overall, expenses are projected to be favorable by \$1,609,483. The favorable projection in 2021, along with comparative 2020 balances, is due to the following:

Program	2021 Projected Balance	2020 Balance
Salary and Fringe	Favorable \$720,093	Favorable \$1,078,314
Child Alternate Care	Favorable \$727,128	Favorable \$923,343
Hospitals & Detox	Unfavorable \$150,526	Favorable \$308,135
CLTS	Unfavorable \$575,671	Unfavorable \$375,856
<b>Operating Reserve</b>	Favorable \$650,000	Favorable \$650,000
Community Care	Favorable \$253,564	Unfavorable \$3,903
Home Delivered Meals	Unfavorable \$244,699	Unfavorable \$104,740
Adult Alt. Care and CRS	Favorable \$159,476	Favorable \$82,906

• Salary expenses are projected to be under budget by \$407,311: This is because of numerous vacant or unfilled positions, most of which are in CCS, the Clinic, and Management/Overhead.

- Fringes and benefit expenses are projected to be under budget by \$312,782: This corresponds with the salary expenses, but it can still be volatile.
- Children Alternate Care expenses are projected to be under budget by \$727,128: This projection includes Shelter and Detention costs, and also assumes revenue offsets for kinship care. We did decrease our alternate care budget in 2021 to \$1,959,575 from \$2,237,330. Our 2022 budget is \$1,827,923. Our projected expenses still show big favorable variances in foster care and RCC's. We did start paying more RCC costs recently, and our projection reflects that.
- Hospital/Detox is projected to be unfavorable by \$435,432 (Net basis):

	Budget	Actual	Projection
Revenue	\$415,000	\$228,961	\$305,281
Expenditures	\$1,195,000	\$938,871	\$1,345,526
Net	\$(780,000)	\$(644,501)	\$(1,040,245)

We ended 2020 with a net balance of \$(575,157) compared to \$(912,372) in 2019.

The September 2021 State Institute bill was a net credit of (\$22,592). The August bill was \$23,362.

- CLTS expenses are projected to be over budget by \$575,671: This is includes only direct services, which are offset by TPA revenue, with the exception of our County match. Staff and overhead costs are projected to be over budget by \$35,240. These would be offset by case management revenue.
- **Operating Reserve:** We are projecting a year-end balance of \$650,000 in the operating reserve this year.
- Community Care costs are projected to be under budget by \$253,564, because we increased our budget for client housing in the HOPE program. Additionally, we have seen a reduction in the need for CBRF costs. Finally, AODA residential costs have decreased, as well, because we have Opioid funding to offset them, as well as the change in the MA substance abuse rules.
- HDM Nutrition Expenses are projected to be over budget by \$244,699. This projection includes
  meal cost, staff salaries, and other program expenses. Because of the pandemic, the meals sites
  are closed and we have seen a significant increase in delivered meals. This is offset, in part, by
  Congregate Meals, which are projected to under budget by \$150,594.
- Adult Alternate Care and CRS costs are projected to be under budget by \$159,476. We have seen the need for more placements recently, so we expect these costs to continue to rise.

**BEHAVIOR HEALTH DIVISION:** Projected favorable balance of \$169,860. MA and insurance billing continue to be strong, and we have seen reduced AODA residential costs. However, hospitalization costs have increased this year; although, they have decreased the past few months. Additionally, it seems like WIMCR revenue will be down.

**CHILDREN & FAMILY DIVISION:** Projected favorable balance of \$995,694, because of reduced alternate care costs and increased CLTS revenue.

**ECONOMIC SUPPORT DIVISION:** Projected favorable balance of \$69,239. We did use carryover funding to help offset multiple supervisor and manager positions during the year, which has increased our revenue and expenses in this area. Other programs are consistent with budgets and projections.

**AGING & ADRC DIVISION:** Projected unfavorable balance of \$261,666, because of increased costs in the Home Delivered Meals program and more salary/fringe in Elder Abuse than in EMH.

**ADMINISTRATIVE DIVISION:** Projected favorable balance of \$116,813, because of reduced salary and wage costs. Additionally, some capital projects will be funded through ARPA dollars.

**OPERATING RESERVE:** Projected favorable balance of \$650,000.

Statements are unaudited.

## JEFFERSON COUNTY HUMAN SERVICES DEPARTMENT

### STATEMENT OF REVENUES & EXPENDITURES

Projection based on September 2021 - Financial Statements

	Y-T-D @ Ledgers	Adjust -ments	Y-T-D Projection	Prior Y-T-D Projection		Year End Projection		Year End Variance
SUMMARY	<u>©</u> 0g						g	
Federal/State Operating Revenues	11,841,454	2 747 508	14,588,962	18,548,840	13,995,268	18,799,759	18,669,302	130,457
County Funding for Operations (tax levy & transfer in)	6,696,991	2,1 11,000	6,696,991	9,232,513	6,772,547	9,030,063	9,030,063	0
Total Resources Available	18,538,444	2,747,508	21,285,952	27,781,352	20,767,815	27,829,822	27,699,365	130,457
Total Adjusted Expenditures	19,967,141	384,637	20,351,778	25,202,658	21,400,324	27,294,337	28,903,819	1,609,483
OPERATING SURPLUS (DEFICIT)	(1,428,697)	2,362,871	934,174	2,578,695	(632,509)	535,485	(1,204,454)	1,739,939
Balance Forward from 2020-Balance Sheet Operating Reserve	1,204,454	2,002,071	1,204,454	1,166,829	(002,000)	1,204,454	1,204,454	0
NET SURPLUS (DEFICIT)	(224,242)	2,362,871	2,138,629	3,745,524	(632,509)	1,739,939	0	1,739,939
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<u>REVENUES</u>								
STATE & FEDERAL FUNDING								
MH & AODA Basic County Allocation	1,953,768	(489,140)	1,464,629	1,952,838	1,467,412	1,952,838	1,956,549	(3,711)
Children's Basic County Allocation	1,373,800	(343,450)		1,352,038	1,014,029	1,373,800	1,352,038	21,762
Family Care County Contribution	0	0	0	0	0	0	0	0
Children's L/T Support Waivers	1,234,900	585,618	1,820,518	1,587,253	1,096,535	2,326,702	1,462,046	864,656
Behavioral Health Programs	170,962	113,818	284,780	534,037	345,372	400,955	460,497	(59,541)
Community Options Program	124,967	38,622	163,589	218,118	163,589	218,118	218,118	0
Aging & Disability Res Center	504,295	247,183	751,478	975,990	757,151	1,001,970	1,009,535	(7,565)
Aging/Transportation Programs	652,322	101,893	754,215	984,135	700,650	865,606	934,199	(68,593)
Project YES!	0	0	0	0	0	0	0	0
Youth Aids	695,891	(139,073)	556,817	727,749	524,898	717,866	699,864	18,002
IV-E Legal and Legal Rep	42,766	10,257	53,023	52,398	56,169	70,697	74,892	(4,195)
Family Support Program	0	0	0	0	0	0	0	0
Children & Families	273,578	94,841	368,420	267,823	228,543	360,383	304,723	55,660
ARRA Birth to Three	0	0	0	0	0	0	0	0
I.M. & W-2 Programs	528,441	1,117,405	1,645,846	1,665,257	1,209,241	1,786,377	1,612,321	174,056
Client Assistance Payments	184,402	25,179	209,581	313,139	220,240	279,441	293,653	(14,212)
Early Intervention	186,685	(43,589)	143,096	193,143	153,757	189,539	213,954	(24,415)
Total State & Federal Funding	7,926,777	1,319,565	9,246,342	10,823,919	7,937,584	11,544,292	10,592,390	976,317
COLLECTIONS & OTHER REVENUE								
Provided Services	2,658,832	1,247,383	3,906,215	5,702,351	4,440,318	5,473,591	5,920,424	(446,833)
Child Alternate Care	132,973	0	132,973	172,386	127,500	177,297	170,000	7,297
Adult Alternate Care	141,998	0	141,998	203,653	150,000	189,331	200,000	(10,669)
Children's L/T Support	418,995	114,557	533,552	609,486	572,607	534,337	763,476	(229,140)
1915i Program	29,079	22,965	52,044	244,922	114,000	148,396	152,000	(3,604)
Donations	105,042	0	105,042	115,377	66,827	135,724	89,103	46,621
Cost Reimbursements	120,252	(3,778)	116,474	147,730	113,462	154,569	151,282	3,286
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Other Revenues	
Total Collections & Other	

## TOTAL REVENUES <u>EXPENDITURES</u>

#### **WAGES**

Behavioral Health
Children's & Families
Community Support
Comp Comm Services
Economic Support
Aging & Disability Res Center
Aging/Transportation Programs
Childrens L/T Support
Early Intervention
Management/Overhead
Lueder Haus
Safe & Stable Families
Supported Emplymt
Total Wages

#### **FRINGE BENEFITS**

Social Security
Retirement
Health Insurance
Other Fringe Benefits
Total Fringe Benefits

#### **OPERATING COSTS**

Staff Training
Space Costs
Supplies & Services
Program Expenses
Employee Travel
Staff Psychiatrists & Nurse
Birth to 3 Program Costs
Busy Bees Preschool
ARRA Birth to Three
Opp. Inc. Payroll Services
Other Operating Costs
Year End Allocations
Capital Outlay
Total Operating Costs

Y-T-D	Adjust	Y-T-D	Prior Y-T-D	Prorated	Year End	2021	Year End
@ Ledgers	-ments	Projection	Projection	Budget	Projection	Budget	Variance
307,505	46,816	354,321	529,015	472,970	442,222	630,626	(188,404)
3,914,677	1,427,943	5,342,620	7,724,920	6,057,684	7,255,467	8,076,912	(821,445)
11,841,454	2,747,508	14,588,962	18,548,840	13,995,268	18,799,759	18,669,302	154,872
, ,	2,1 11,000	1.,000,002	10,010,010	.0,000,200	10,700,700	10,000,002	101,012
4 500 400	05.000	4 500 400	4 000 007	4 050 040	0.040.040	0.070.404	(000.440)
1,508,490	25,000	1,533,490	1,999,987	1,658,846	2,046,013	2,272,161	(226,148)
1,518,897	15,000	1,533,897	1,917,169	1,467,423	2,045,195	2,060,264	(15,068)
743,168	15,000	758,168	1,031,577	789,379	1,010,891	1,052,505	(41,614)
1,302,505	35,000	1,337,505	1,678,080	1,407,824	1,783,340	1,971,172	(187,832)
1,100,061	0	1,100,061	1,318,891	1,012,794	1,466,748	1,350,392	116,356
414,956	0	414,956	516,084	407,646	553,274	543,529	9,746
403,977	0	403,977	497,258	345,016	538,636	460,021	78,615
414,104	20,000	434,104	450,666	402,528	578,805	537,744	41,061
241,238	0	241,238	304,666	250,395	321,651	333,860	(12,209)
817,906	0	817,906	1,080,682	972,654	1,090,541	1,296,872	(206,330)
220,374	5,000	225,374	316,116	243,967	315,499	325,289	(9,790)
56,384	0	56,384	71,711	21,957	75,179	29,275	45,904
0	0	0	0	0	0	0	(407.044)
8,742,060	115,000	8,857,060	11,182,887	8,980,427	11,825,773	12,233,084	(407,311)
643,037	0	643,037	819,500	669,684	857,382	892,912	(35,530)
560,563	0	560,563	734,053	597,560	747,418	796,747	(49,329)
1,901,428	10,000	1,911,428	2,314,518	2,000,938	2,548,571	2,667,918	(119,347)
150,925	0	150,925	317,455	176,376	182,279	290,856	(108,576)
3,255,954	10,000	3,265,954	4,185,525	3,444,559	4,335,650	4,648,432	(312,782)
101,343	0	101,343	35,792	108,024	132,020	150,091	(18,071)
238,721	0	238,721	427,163	222,460	318,294	296,614	21,681
1,116,266	24,909	1,141,175	1,164,821	1,038,851	1,510,207	1,387,284	122,923
315,298	0	315,298	330,533	192,928	417,172	257,238	159,934
36,776	0	36,776	57,769	81,950	49,035	112,666	(63,632)
311,189	0	311,189	416,068	304,302	414,919	405,736	9,183
158,439	15,000	173,439	175,301	193,622	231,251	258,162	(26,911)
475	0	475	863	825	633	1,100	(467)
0	0	0	0	0	0	0	O O
0	0	0	0	0	0	0	0
98,164	0	98,164	196,346	14,439	110,643	19,252	91,391
(75,113)	1,941	(73,172)	(111,284)	(41,031)		(11,131)	(145,179)
159,905	0	159,905	202,145	258,214	264,243	344,285	(80,042)
100,000							

	Y-T-D @ Ledgers	Adjust -ments	Y-T-D Projection	Prior Y-T-D Projection	Prorated Budget	Year End Projection	2021 Budget	Year End Variance
BOARD MEMBERS	<u>© =3g</u>							
Per Diems	2,860	0	2,860	3,960	1,238	3,813	1,650	2,163
Travel	425	0	425	96	185	567	246	321
Training	0	0	0	0	0	0	0	0
Aging Committee	0	0	0	0	0	0	0	0
Total Board Members	3,285	0	3,285	4,056	1,422	4,380	1,896	2,484
CLIENT ASSISTANCE								
W-2 Benefit Payments	0	0	0	0	0	0	0	0
Donation Expenses	3,940	0	3,940	11,217	22,655	5,253	30,207	(24,954)
Medical Asst. Transportation	0	0	. 0	. 0	0	0	0	) o
Energy Assistance	70,947	0	70,947	124,654	92,944	94,596	123,925	(29,329)
Kinship & Other Client Assistance	114,621	10,000	124,621	125,903	87,921	166,162	117,228	48,934
Total Client Assistance	189,508	10,000	199,508	261,774	203,520	266,011	271,360	(5,349)
MEDICAL ASSISTANCE WAIVERS								
Childrens LTS	1,236,527	365,567	1,602,094	1,530,098	1,170,341	2,136,125	1,560,454	575,671
Total Medical Assistance Waivers	1,236,527	365,567	1,602,094	1,530,098	1,170,341	2,136,125	1,560,454	575,671
COMMUNITY CARE								
COMMUNITY CARE	40.000	0	40.000	40.050	20.740	00.540	40.000	(4.4.400)
Supportive Home Care	19,888	0	19,888	42,659	30,740	26,518	40,986	(14,468)
Guardianship Services People Ag. Domestic Abuse	62,711 13,328	0	62,711 13,328	50,854 0	50,580 30,000	83,615	67,440 40,000	16,175
Family Support	13,326	0	13,326	0	30,000	20,000 0	40,000	(20,000) 0
Transportation Services	31,988	0	31,988	52,625	36,000	42,651	48,000	(5,349)
Opp. Inc. Delinquency Programs	0	0	31,900	0	30,000	42,031	40,000	(3,349)
Opp. Inc. Independent Living	0	0	0	0	0	0	0	0
Other Community Care	520,968	(40,567)		799,515	656,081	604,627	874,775	(270,148)
Elderly Nutrition - Congregate	7,735	(40,507)	7,735	11,161	48,220	7,735	64,294	(56,558)
Elderly Nutrition - Home Delivered	194,393	0	194,393	188,251	112,128	252,488	149,504	102,984
Elderly Nutrition - Other Costs	0	0	0	3,373	4,650	0	6,200	(6,200)
Total Community Care	851,012	(40,567)	810,445	1,148,438	968,399	1,037,634	1,291,198	(253,564)
·			·		•	· ·	,	
CHILD ALTERNATE CARE								
Foster Care & Treatment Foster	363,071	0	363,071	709,036	667,500	476,902	890,000	(413,098)
Intensive Comm Prog	0	0	0	0	0	0	0	0
Group Home & Placing Agency	182,946	0	182,946	193,060	217,500	243,366	290,000	(46,634)
L.S.S. Child Welfare	0	0	0	0	0	0	0	0
Child Caring Institutions	192,478	0	192,478	221,639	412,500	327,478	550,000	(222,522)
Detention Centers	17,400	0	17,400	18,050	60,000	23,200	80,000	(56,800)
Correctional Facilities	0	0	0	0	0	0	0	0
Shelter & Other Care	115,856	5,270	121,126	172,202	112,181	161,501	149,575	11,926
Total Child Alternate Care	871,751	5,270	877,021	1,313,987	1,469,681	1,232,447	1,959,575	(727,128)

	@ Ledgers	-ments	Projection	Projection	Budget	Projection	Budget	Variance
Detoxification Services	14,214	3,640	17,854	35,287	33,750	23,806	45,000	(21,194)
Mental Health Institutes	896,792	24,224	921,016	927,802	862,500	1,321,720	1,150,000	171,720
Other Inpatient Care	0	0	0	0	0	0	0	0
Total Hospitals	911,007	27,864	938,871	963,089	896,250	1,345,526	1,195,000	150,526
HS RESERVE FUND								
Operating Reserve	0	0	0	0	487,500	0	650,000	(650,000)
OTHER CONTRACTED								
Adult Alternate Care (Non-MAW)	89,286	0	89,286	176,664	140,580	140,965	187,440	(46,475)
Family Care County Contribution	625,097	(156,275)	468,823	625,097	468,823	625,097	625,097	0
AODA Halfway Houses	0	0	0	0	0	0	0	0
1915i Program	197,073	5,726	202,799	345,559	293,250	277,999	391,000	(113,001)
IV-E TPR	169,370	0	169,370	173,727	174,423	225,826	232,563	(6,737)
Emergency Mental Health	5,696	0	5,696	2,590	1,500	5,772	2,000	3,772
Work/Day Programs	0	0	0	0	0	0	0	0
Ancillary Medical Costs	178,794	202	178,996	230,301	208,229	304,011	277,638	26,373
Miscellaneous Services	178,636	0	178,636	161,306	115,946	238,181	154,595	83,586
Prior Year Costs	0	0	0	400	0	0	0	0
Clearview Commission	623	0	623	1,643	891	831	1,188	(357)
Total Other Contracted	1,444,574	(150,347)	1,294,227	1,717,287	1,403,641	1,818,682	1,871,522	(52,839)
TOTAL EXPENDITURES	19,967,141	384,637	20,351,778	25,202,658	21,400,324	27,294,337	28,903,819	(1,609,483)

Adjust

Prior Y-T-D Prorated

Year End

2021

Year End

Summary Sheet () Unfavorable

		Annual F	Projection		Budg			
	Program	Revenue	Expenditure	Tax Levy	Revenue	Expenditure T	ax Levy	Variance
Behavior Health								
65000	BASIC ALLOCATION	3,426,999	4,641,051	1,214,052	3,941,874	4,881,483	939,609	(274,442)
65003	LUEDER HAUS	133,672	567,263	433,591	151,000	598,342	447,342	13,751
65007	EMERGENCY MENTAL HEALTH	195,147	1,002,566	807,419	107,000	1,000,592	893,592	86,173
65008	CRISIS INNOVATION	66,892	121,952	55,060	77,315	98,168	20,853	(34,206)
65010	HOPE (MHBG SUPPL)	0	75,466	75,466	0	100,000	100,000	24,534
65011	MENTAL HEALTH BLOCK	29,563	47,144	17,581	25,797	34,000	8,203	(9,378)
65025	COMMUNITY SUPPORT PROGRAM	727,389	1,623,347	895,959	705,000	1,772,914	1,067,914	171,955
65027	COMP COMM SERVICE	3,346,674	3,136,607	(210,067)	3,580,964	3,286,422	(294,542)	(84,475)
63027	FAMILY CENTERED THERAPY	0	91,364	91,364	0	178,626	178,626	87,262
65031	AODA BLOCK GRANT	109,299	110,232	933	109,299	127,790	18,491	17,558
65035	AODA BLOCK GRANT SUPPLEMENTAL	0	0	0	0	0	0	0
65032	OPIOID GRANT	135,827	132,463	(3,365)	149,786	206,855	57,069	60,433
65043	COMMUNITY MENTAL HEALTH	97,609	0	(97,609)	97,609	0	(97,609)	0
65044	CCISY CRISIS GRANT	3,439	5,961	2,522	4,000	4,000	0	(2,522)
65063	1915i PROGRAM (CRS)	148,396	278,346	129,950	152,000	391,000	239,000	109,050
65034	WATERTOWN FOUNDATION TIC	2,673	2,673	0	0	0	0	0
66000	DONATIONS	1,962	1,482	(479)	0	3,689	3,689	4,168
Total	Behavior Health	8,425,540	11,837,917	3,412,377	9,101,644	12,683,881	3,582,237	169,860

Summary Sheet () Unfavorable

		Annual Pro	jection		Budge	et		
	Program	Revenue	Expenditure	Tax Levy	Revenue	Expenditure Ta	ax Levy	Variance
Children & Familie	s							
65001	CHILDREN'S BASIC ALLOCATION	1,616,831	2,253,810	636,980	1,602,038	2,794,635	1,192,597	555,618
65002	KINSHIP CARE	122,172	125,729	3,557	109,728	109,728	0	(3,557)
65005	YOUTH AIDS	648,441	1,306,265	657,824	633,048	1,691,507	1,058,459	400,635
65013	CHILD WELFARE COVID-19	6,045	6,045	0	0	0	0	0
63105	DOJ: DIVERSIONARY PROGRAMMING	6,779	6,779	0	7,000	7,000	0	0
60683	CITIZEN'S REVIEW PANEL	15,290	15,290	0	10,000	10,000	0	0
63612	IN HOME SAFETY SERVICES	105,414	197,711	92,297	68,522	76,042	7,521	(84,776)
63112	PARENTS SUPPORTING PARENTS	146,857	138,460	(8,397)	154,830	155,738	908	9,305
65009	YA EARLY & INTENSIVE INT	45,379	194,121	148,742	46,501	201,540	155,039	6,297
65121	CHILDREN'S COP	218,118	250,941	32,823	218,118	218,118	0	(32,823)
65020	DOMESTIC ABUSE	0	20,000	20,000	0	40,000	40,000	20,000
65021	SAFE & STABLE FAMILIES	67,720	130,511	62,791	56,116	51,748	(4,368)	(67,160)
65036	SACWIS	0	9,676	9,676	0	9,676	9,676	0
65040	CHILDRENS LTS WAIV-DD	2,860,481	3,079,147	218,665	1,832,153	2,186,114	353,962	135,296
65067	COMMUNITY RESPONSE GRANT	5,848	178,468	172,620	1,000	188,629	187,629	15,009
63111	FOSTER PARENT RETENTION	28,011	28,011	0	20,000	20,000	0	0
65068	FOSTER PARENT TRAINING	2,222	8,394	6,172	3,786	9,464	5,679	(494)
65060	IV-E CHIPS LEGAL	28,029	107,804	79,775	31,742	117,563	85,821	6,046
65070	IV-E TPR	35,946	92,170	56,223	32,300	85,000	52,700	(3,523)
65069	LEGAL REP: TPR	0	0	0	9,500	25,000	15,500	15,500
65079	LEGAL REP: CHIPS	6,722	25,852	19,131	1,350	5,000	3,650	(15,481)
65080	YOUTH DELINQUENCY INTAKE	0	928,514	928,514	0	899,278	899,278	(29,236)
65082	AUTISM	557	6,592	6,035	393,370	374,581	(18,789)	(24,824)
65175	EARLY INTERVENTION (BIRTH TO 3)	210,638	758,967	548,329	222,933	804,659	581,725	33,396
63176	B3: PARENTS AS TEACHERS	3,307	3,307	0	8,945	8,945	0	0
63175	B3: SED INNOVATION	38,358	38,358	0	54,006	54,006	0	0
65105	KINSHIP ASSESSMENTS	10,104	10,104	0	4,492	4,492	0	0
65120	COORDINATED SERVICE TEAM	60,000	79,839	19,839	60,000	97,681	37,681	17,842
63120	CST SUPPLEMENT	15,000	18,654	3,654	0	0	0	(3,654)
65188	BUSY BEES PRESCHOOL	0	20,506	20,506	3,000	25,533	22,533	2,027
65189	INCREDIBLE YEARS	6,625	46,247	39,622	0	58,233	58,233	18,611
66000	DONATIONS	2,991	3,770	780	0	26,418	26,418	25,638
Total	Children & Families	6,313,885	10,090,043	3,776,158	5,584,477	10,356,329	4,771,852	995,694

Summary S	heet							()	Unfavorable
			Annual Proj	ection		Budge	et		
		Program	Revenue	Expenditure	Tax Levy	Revenue	Expenditure Ta	x Levy	Variance
Economic S	Support I	Division							
	65051	INCOME MAINTENANCE	1,601,664	2,286,246	684,582	1,455,960	2,157,402	701,442	16,860
	65053	CHILD DAY CARE ADMIN	161,433	8,331	(153,102)	137,745	6,102	(131,642)	21,459
	65057	ENERGY PROGRAM	94,596	94,596	0	123,925	123,925	0	0
	65071	CHILDREN FIRST	578	0	(578)	5,335	0	(5,335)	(4,757)
	65073	FSET	12,599	0	(12,599)	8,790	0	(8,790)	3,810
	65100	CLIENT ASSISTANCE	31,867	0	(31,867)	0	0	0	31,867
Total		Economic Support Division	1,902,736	2,389,173	486,436	1,731,754	2,287,430	555,675	69,239
Aging Divis	ion & A[	DRC							
		ALZHEIMERS FAM SUPP	19,592	19,592	0	33,000	33,000	0	0
	65046	ADRC - DBS	0	180,637	180,637	0	184,977	184,977	4,340
	65047	ADRC - DCS	2,000	106,332	104,332	0	98,879	98,879	(5,453)
	65048	AGING/DISABIL RESOURCE	1,001,970	635,840	(366,130)	1,009,535	663,310	(346,225)	19,904
	65075	GUARDIANSHIP PROGRAM	0	23,893	23,893	2,632	22,440	19,808	(4,085)
	65076	STATE BENEFIT SERVICES	54,024	95,309	41,285	54,348	96,349	42,001	716
	65077	ADULT PROTECTIVE SERVICES	31,178	51,962	20,784	56,827	66,677	9,850	(10,935)
	65078	NSIP	20,108	20,108	0	21,782	21,782	0	0
	65151	TRANSPORTATION	250,487	349,381	98,893	288,327	354,976	66,649	(32,244)
	65152	IN-HOME SERVICE III-D	2,503	2,816	313	5,618	6,300	682	369
	65154	SITE MEALS	0	7,735	7,735	150,811	158,330	7,518	(217)
	65155	DELIVERED MEALS	353,963	481,718	127,756	240,578	237,020	(3,558)	(131,314)
	65157	SENIOR COMMUNITY SERVICES	6,157	6,926	770	7,986	7,986	0	(770)
	65158	ELDER ABUSE	25,025	145,144	120,119	25,025	51,570	26,545	(93,573)
	65159	III-B SUPPORTIVE SERVICE	101,467	120,820	19,353	91,000	95,993	4,993	(14,360)
	65162	APS SUPPLEMENT COVID-19	0	8,833	8,833	0	0	0	(8,833)
	65163	TITLE III-E (FAMLY CAREGIVER SUPPORT)	58,400	66,488	8,088	33,000	44,749	11,749	3,661
	65195	VEHICLE ESCROW ACCOUNT	12	8,200	8,188	0	21,357	21,357	13,169
	63010	MOBILITY MANAGER	80,750	103,440	22,690	85,000	102,690	17,690	(5,000)
	65176	ADRC COVID VACCINATION	3,770	3,770	0	9,533	9,533	0	0
	66000	DONATION	2,857	0	(2,857)	0	100	100	2,957
Total		Aging & ADRC Center	2,014,263	2,438,944	424,681	2,115,002	2,278,018	163,015	(261,666)

Summary Sheet							()	Unfavorable
		Annual P	rojection		Budg	et		
	Program	Revenue	Expenditure	Tax Levy	Revenue	Expenditure T	ax Levy	Variance
Administrative S	ervices Division							
6518	87 UNFUNDED SERVICES	16,245	36,209	19,964	10,000	45,503	35,503	15,539
6310	01 COUNTY OWNED HOUSING	0	37,769	37,769	0	4,000	4,000	(33,769)
6519	90 MANAGEMENT	0	(100)	(100)	0	12,232	12,232	12,332
6520	00 OVERHEAD AND TAX LEVY	9,157,153	128,056	(9,029,096)	9,153,309	260,322	(8,892,988)	136,109
6520	OO Overhead Cleared	0	0	0	0	0	0	0
652:	10 CAPITAL OUTLAY	0	256,043	256,043	0	322,928	322,928	66,885
2210	01 COVID-19	0	80,283	80,283	0	0	0	(80,283)
	Balance Sheet Non Lapsing Funds	1,204,454	0	(1,204,454)	1,204,454	0	(1,204,454)	0
Total	Administrative Services Division	10,377,852	538,259	(9,839,592)	10,367,764	644,984	(9,722,780)	116,813
Human Services	Reserve Fund							
6300	O1 Operating Reserve	0	0	0	0	650,000	650,000	650,000
	Reserve Fund	0	0	0	0	650,000	650,000	650,000
GRAND Total		29,034,276	27,294,337	(1,739,939)	28,900,641	28,900,641	(0)	1,739,939

Note: Variance includes Non-Lapsing from Balance Sheet

Type of Placement	# of Children	# of Days	Cost	Cost per Day	Cost Per Child
January-21					
Foster Care	51	1,574	\$60,819	\$39	\$1,193
Group Home	3	93	\$31,017	\$334	\$10,339
Kinship Care	39	1,158	\$9,488	\$8	\$243
Subsidized Guardianship	17	527	\$7,233	\$14	\$425
RCC's	0	0	\$0	\$0	\$0
RCC's - Out of State	0	0	\$0	\$0	\$0
Total January 2021	110	3352	\$ 108,557	\$32	\$987
	20	21 YTD Avg. per Month	\$108,557		
	2020 YTD Avg. per I	Month (thru January 2020)	\$168,696		
February-21					
Foster Care	55	1,534	\$55,561	\$36	\$1,010
Group Home**	3	74	\$35,979	\$486	\$11,993
Kinship Care	43	1,259	\$10,420	\$8	\$242
Subsidized Guardianship	17	493	\$8,145	\$17	\$479
RCC's	0	0	\$0	\$0	\$0
RCC's - Out of State	0	0	\$0	\$0	\$0
Total February 2021	118	3360	\$110,104	\$33	\$933
** \$6,045 of these costs are addit			ĺ		
		21 YTD Avg. per Month	\$109,331		
2021 YTD A		Additional COVID Costs	\$106,308		
	2020 YTD Avg. per N	onth (thru February 2020)	\$163,960		
March-21					
Foster Care	45	1,353	\$57,704	\$43	\$1,282
Group Home	4	91	\$28,545	\$314	\$7,136
Kinship Care	39	1,209	\$9,906	\$8	\$254
Subsidized Guardianship	19	589	\$8,254	\$14	\$434
RCC's	0	0	\$0	\$0	\$0
RCC's - Out of State	0	0	\$0	\$0	\$0
Total March 2021	107	3242	\$104,409	\$32	\$976
		21 YTD Avg. per Month	\$107,690		
2021 YTD A		Additional COVID Costs	\$105,675		
	2020 YTD Avg. pe	r Month (thru March 2020)	\$155,891		

Type of Placement	# of Children	# of Days	Cost	Cost per Day	Cost Per Child
April-21					
Foster Care	43	1,148	\$51,760	\$45	\$1,204
Group Home	2	19	\$7,830	\$412	\$3,915
Kinship Care	39	1,151	\$9,745	\$8	\$250
Subsidized Guardianship	21	620	\$9,134	\$15	\$435
RCC's	2	28	\$14,274	\$510	\$7,137
RCC's - Out of State	0	0	\$0	\$0	\$0
Total April 2021 **	107	2966	\$92,743	\$31	\$867
-	202	21 YTD Avg. per Month	\$103,953		
2021 YTD /	Avg. per Month w/out A	dditional COVID Costs	\$102,442		
		er Month (thru April 2020)	\$148,053		
May-21					
Foster Care	38	1,036	\$44,840	\$43	\$1,180
Group Home	2	33	\$14,491	\$439	\$7,246
Kinship Care	40	1,274	\$10,447	\$8	\$261
Subsidized Guardianship	21	625	\$9,120	\$15	\$434
RCC's	2	62	\$32,421	\$523	\$16,211
RCC's - Out of State	0	0	\$0	\$0	\$0
Total May 2021	103	3030	\$111,320	\$37	\$1,081
	202	21 YTD Avg. per Month	\$105,427		
2021 YTD Av	g. per Month w/out addi		\$104,218		
	2020 YTD Avg. p	er Month (thru May 2020)	\$141,467		
June-21					
Foster Care	35	1,033	\$44,179	\$43	\$1,262
Group Home	1	30	\$13,200	\$440	\$13,200
Kinship Care	45	1,294	\$10,956	\$8	\$243
Subsidized Guardianship	20	600	\$8,627	\$14	\$431
RCC's	2	60	\$28,053	\$468	\$14,027
RCC's - Out of State	0	0	\$0	\$0	\$0
Total June 2021	103	3017	\$105,015	\$35	\$1,020
	202	21 YTD Avg. per Month	\$105,358		
2021 YTD Av	g. per Month w/out addi		\$104,351		
	2020 YTD Avg. pe	r Month (thru June 2020)	\$135,208		

Type of Placement	# of Children	# of Days	Cost	Cost per Day	Cost Per Child	
July-21						
Foster Care	35	1,053	\$44,040	\$42	\$1,258	
Group Home	1	31	\$13,640	\$440	\$13,640	
Kinship Care	45	1,311	\$10,996	\$8	\$244	
Subsidized Guardianship	17	527	\$7,097	\$13	\$417	
RCC's	3	67	\$31,522	\$470	\$10,507	
RCC's - Out of State	0		\$0	\$0	\$0	
Total July 2021	101	2989	\$107,295	\$36	\$1,062	
-	20	21 YTD Avg. per Month	\$105,635			
2021 YTD Av	g. per Month w/out add	ditional COVID-19 costs	\$104,771			
		per Month (thru July 2020)	\$129,378			
August-21						
Foster Care	38	1,027	\$44,575	\$43	\$1,173	
Group Home	2	61	\$18,810	\$308	\$9,405	
Kinship Care	45	1,380	\$11,307	\$8	\$251	
Subsidized Guardianship	17	527	\$7,097	\$13	\$417	
RCC's	3	93	\$43,810	\$471	\$14,603	
RCC's - Out of State	0		\$0	\$0	\$0	
Total August 2021	105	3088	\$125,599	\$41	\$1,196	
	20	21 YTD Avg. per Month	\$108,130			
2021 YTD Av	g. per Month w/out add	ditional COVID-19 costs	\$107,375			
	2020 YTD Avg. per	Month (thru August 2020)	\$124,816			
September-21						
Foster Care	36	997	\$39,766	\$40	\$1,105	
Group Home	2	59	\$19,435	\$329	\$9,718	
Kinship Care	44	1,303	\$11,032	\$8	\$251	
Subsidized Guardianship	17	510	\$7,097	\$14	\$417	
RCC's	3	90	\$42,397	\$471	\$14,132	
RCC's - Out of State	0	0	\$0	\$0	\$0	
Total September 2021	102	2959	\$119,728	\$40	\$1,174	
	20	021 YTD Avg. per Month	\$109,419			
2021 YTD Av		ditional COVID-19 costs	\$108,747			
	2020 YTD Avg. բ	per Month (thru Sept 2020)	\$121,378			
		Projected 2021 Cost	\$1,304,967			
		2021 Budget	\$1,839,728			
		(includes kinship not detention/s				

### Detox/AODA CBRF Jefferson County - HSD

Detox Facility	Clients *	Comments	Billed YTD **	Days **
Tellurian Community	31	September 2021	\$18,891	36
Exodus House	1	September 2021	\$253	7
Matt Talbot Recovery	0	September 2021	\$0	0
Nova Counseling	1	September 2021	\$449	13
Lutheran Social Services	3	September 2021	\$5,675	103
Hope Haven	5	September 2021	\$7,765	123
Friends of Women	2	September 2021	\$13,127	107
Meta House, Inc	1	September 2021	\$4,700	20
Blandine House	3	September 2021	\$1,224	60
Mooring House	3	September 2021	\$2,622	82
All - September 2021	50	2021 total through September	\$54,706	551
All - September 2020	63	2020 total through September	\$156,057	646

<sup>\*</sup> Count is based on Unduplicated Clients.

### **Costs by Month**

Month	Detox	AODA
January	\$2,692	\$10,466
February	\$2,080	\$3,063
March	\$1,560	\$1,284
April	\$1,040	\$3,717
May	\$4,160	\$4,053
June	\$2,159	\$1,210
July	\$1,560	\$1,116
August	\$2,080	\$4,946
September	\$1,560	\$5,959
October - estimated	\$2,099	\$5,081
November		
December		

<sup>\*\*</sup> Count is based on bills paid to-date with a service date in Comments column.

2021 Provider Contracts (11/02/2021)										
Contract Number	Provider	Service	Target	2020		2021				
21- 375	Ascension	Inpatient Services	MH	0.00	per day	1,388.00	per	day	#DIV/0!	n/a
21- 376	Foundations Health &	Child Alt Care	Child		per day	100.00	per	day	#DIV/0!	5,000
21- 377	Mind & Heart, LLC	APNP	MH	0.00	per hour	90.00	per	hour	#DIV/0!	10,000

Contract Number			1	1	1 1						
	Provider	Service	Target	2021			2022				 
22- 387	Mind & Heart, LLC	APNP	MH	90.00	per	hour	90.00	per	hour	0.0%	100,000
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